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Minutes of the 2026 Annual General Meeting of Shareholders (Adjourned) through Electronic Media (E-AGM)  
Nawarat Patanakarn Public Company Limited  
Thursday, April 30, 2026 at 10:00 a.m.  
Broadcast live from the Company's meeting room  
No. 1796 Theparat Road, Bang Na Tai Subdistrict, Bang Na District, Bangkok 10260

The Meeting was held on Thursday, April 30, 2026 at 10.00 a.m. Broadcast live from the Company's meeting room location at No. 1796 Theparat Road, Bang Na Tai Subdistrict, Bang Na District, Bangkok.10260, and conducted via electronic means (E-AGM) through the Cisco WebEx Program. The meeting was also recorded in both video and audio formats.

A total of 25 shareholders and proxies attended the meeting, representing 563,731,914 shares out of the Company's total issued shares of 2,585,481,515 shares, equivalent to 21.80 percent of the total issued shares of the Company

This meeting was reconvened because the 2026 Annual General Meeting of Shareholders originally scheduled on Friday, 3 April 2026 could not proceed due to the absence of a quorum. Specifically, the number of shares represented at the meeting was less than one-third of the total issued shares of the Company, as required under Section 103 of the Public Limited Companies Act B.E. 2535 (1992) and Article 33 of the Company's Articles of Association

In this regard, the reconvened shareholders' meeting was not required to constitute a quorum. Mr.Prasertphand Pipatanakul, Chairman of the Board and Independent Director, acted as Chairman of the Meeting and assigned Ms. Panita Srihera, Senior Manager of Investor Relations and Public Relations, to serve as the moderator of the meeting. The meeting agenda was as follows:

**Agenda 1 Matters to be informed by the Chairman**

The moderator introduced the directors, executives, auditor, and legal advisor attending the meeting as follows:

A total of 9 directors out of 9 directors attended the meeting, representing 100 percent attendance. Of these, 8 directors attended the meeting in person at the meeting venue, while 1 director attended the meeting via electronic means.

- |    |                              |   |
|----|------------------------------|---|
| 1. | Mr. Prasertphand Pipatanakul | Chairman<br>Independent Director<br>Audit Committee Member<br>Chairman of the Governance and Sustainability Committee |
| 2. | Mr. Sarunthorn Chutima       | Chief of the Executive Committee  |
| 3. | Mr. Polapat Karnasuta        | Chief Executive Officer<br>Member of the Nomination and Remuneration Committee<br>Executive Director                  |
| 4. | Mr. Mongkol Peerasantikul    | President<br>Governance and Sustainability Committee<br>Executive Director  |
| 5. | Mr. Apichart Dharmasaroja    | Independent Director<br>Chairman of the Audit Committee<br>Chairman of the Risk Management Committee                  |

- |                            |   |
|----------------------------|---|
|                            | Chairman of the Nomination and Remuneration Committee |
|                            | Governance and Sustainability Committee               |
| 6. Mr. Sook Sueyanyongsiri | Advisor to Chief Executive Officer                    |
|                            | Risk Management Committee                             |
|                            | Governance and Sustainability Committee               |
| 7. Mr. Apathorn Karnasuta  | Senior Executive Vice President                       |
|                            | Executive Director                                    |
| 8. Miss Pakatip Lopandhsri | President   |
|                            | Risk Management Committee                             |
|                            | Governance and Sustainability Committee               |
|                            | Nomination and Remuneration Committee                 |
|                            | Executive committee                                   |
|                            | Company's Secretary                                   |
| 9. Mr. Tajtai Tmangraksat  | Independent Director                                  |
|                            | Audit Committee                                       |
|                            | Nomination and Remuneration Committee                 |
|                            | Governance and Sustainability Committee               |
|                            | Attended the meeting via electronic means             |

The Executives, Auditors, and Advisors who attended the meeting were as follows:

The senior executive vice presidents attended the meeting via electronic means

- Mr. Prasert Poonsri
- Mr. Kumpanart Maneechot
- Miss Vipavee Leumnate

Executives from Mana Patanakam Company Limited (the Company's subsidiaries) attended the meeting via electronic means

- Mr. Apichart Rukchang

The Auditors from EY Office Limited attended the meeting via electronic means

- Mr. Termphong Opanaphan
- Miss Suchanart Yarungsee

One Legal Advisor:

- Mr. Angkoon Pimpakorn from Angkoon Pimpakorn Law Office Co., Ltd. as the Inspector and Witness for the voting and counting of votes to ensure that the shareholders' meetings are transparent and in accordance with the laws and the Company's Articles of Association.

Regarding the voting procedures, the Company used an electronic voting system (E-Voting). For each agenda item, shareholders or proxies wishing to vote against or abstain were required to cast their votes through the system. Shareholders voting in favor were not required to vote, and the system would deem such shareholders to have approved the relevant agenda item.

Voting was conducted on the basis of one share equaling one vote. The Company allocated no less than 2 minutes for voting on each agenda item. For the election of directors, voting was conducted on an individual basis, with at least 2 minutes allocated for voting for each nominee.

In tabulating the voting results, the Company deducted votes against and/or abstentions from the total number of votes cast by shareholders attending the meeting. The remaining votes were deemed votes in favor of the relevant agenda item.

For shareholders who appointed proxies and specified their voting instructions in the proxy form, the Company had already recorded the votes for approval, disapproval, and/or abstention in accordance with the shareholders' instructions in the E-Voting system, and such votes would be included in the vote counting for each agenda item accordingly.

In this regard, shareholders who wished to ask questions or request clarification from the Board of Directors or the management were able to submit questions to the Company in advance. Shareholders were also able to raise questions during the meeting.

The Company encouraged shareholders' participation during the meeting by allowing them to submit questions, inquiries, and comments for each agenda item through the message box system, as detailed in Enclosure 9 attached to the meeting invitation sent to shareholders.

In addition, to ensure the equitable treatment of shareholders, the Company informed shareholders through the information disclosure system of the Stock Exchange of Thailand and published the information on the Company's website from 31 October 2025 to 30 November 2025, inviting shareholders to propose agenda items beneficial to the Company for the 2026 Annual General Meeting of Shareholders and to nominate qualified persons for consideration as directors of the Company in accordance with the criteria and procedures prescribed by the Company.

The Company received a proposal from one shareholder requesting the inclusion of agenda items and proposing a candidate for election as a director of the Company. However, after careful and prudent consideration, the Board of Directors resolved that the proposal lacked certain material details required under the relevant criteria and therefore resolved not to include the proposed agenda items or nominate the proposed candidate for consideration at this meeting.

The Company disclosed the results of such consideration through the information disclosure system of the Stock Exchange of Thailand on 26 February 2026 and 11 March 2026.

Such consideration did not in any way deprive shareholders of their rights under applicable laws and the Company's Articles of Association.

**Voting:**

This agenda item was for acknowledgement only; therefore, no voting was required.

The moderator invited shareholders to ask questions or express additional opinions regarding this agenda item. As no shareholder raised any questions or comments, the meeting proceeded accordingly.

**Resolution:**

The meeting acknowledged the matters informed to the meeting by the Chairman.

**Agenda 2 To consider and certify the Minutes of the 2025 Annual General Meeting of Shareholders (Adjourned)**

The moderator informed the meeting that the Company had prepared the Minutes of the 2025 Annual General Meeting of Shareholders (**Adjourned**) which was held on Wednesday, 30 April 2025. The Board of Directors had considered and deemed that the minutes had been accurately and completely recorded. Therefore, it was considered appropriate to propose the minutes to the shareholders' meeting for approval. In this regard, the Company had already delivered a copy of the minutes to the shareholders together with the notice of the meeting

**Voting:**

The resolution for this agenda item was required to be approved by a majority vote of the shareholders attending the meeting and casting their votes.

The moderator invited shareholders to ask questions or express additional opinions regarding this agenda item. As no shareholder raised any questions or comments, the moderator proposed that the meeting proceed to vote on the matter

**Resolution:**

The meeting unanimously resolved to approve the Minutes of the 2025 Annual General Meeting of Shareholders (Adjourned) which was held on Wednesday, 30 April 2025, as proposed, with the voting results as follows:

Approve	563,731,914	Votes	representing	100 percent
Disapproved	0	Votes	representing	0 percent
Abstained	0	Votes	representing	0 percent

**Agenda 3 To acknowledge the Company’s operating results for the year 2025**

The Company prepared the report on the Company’s operating results and significant changes that occurred during the year 2025, the details of which are set out in the 2025 Annual Report (Form 56-1 One Report) in QR Code format, which had already been delivered to all shareholders together with the notice of the meeting.

The moderator then invited Mr. Polpat Karnasuta, Chief Executive Officer, to report to the meeting on the Company’s operating results for the past year. The key points can be summarized as follows:

During the past year, the Company faced significant challenges. The Company was posted with an SP sign on 28 February 2025 due to the Company’s negative shareholders’ equity

For the financial statements ended 31 December 2025, the auditor issued a disclaimer of opinion on the financial statements. The Group recorded a net loss of Baht 966 million and accumulated losses totaling Baht 7,241 million. In this regard, the Company has prepared a rehabilitation plan to rectify the grounds that may lead to possible delisting from the Stock Exchange of Thailand and has continuously implemented such plan. The Company has also reported the progress to the Stock Exchange of Thailand on a quarterly basis, including negotiations with trade partners and financial institutions to extend debt repayment periods, improvements to operational plans, and the continuous implementation of cost reduction measures.

The key operating results for the year 2025 are summarized as follows:

- In 2025, the Company recorded total revenue of Baht 8,409 million, representing a decrease of Baht 110 million from 2024.
- In 2025, the Company recorded construction revenue of Baht 7,593 million, representing a decrease of Baht 38 million from 2024.
- During 2025, the Company secured new projects with a total contract value of Baht 1,827 million and had an outstanding backlog of Baht 17,956 million as of 31 December 2025.

**Voting:**

This agenda item was for acknowledgement only; therefore, no voting was required.

The moderator invited shareholders to ask questions or express additional opinions regarding this agenda item. As no shareholder raised any questions or comments, the meeting proceeded accordingly.

**Resolution:**

The meeting acknowledged the Company’s operating results for the year 2025.

**Agenda 4 To consider and approve the Company's financial statements for the fiscal year ended December 31, 2025**

According to Section 112 of the Public Company Limited Act B.E. 2535 (1992) and Article 38 of the Company's Articles of Association provide that the Company shall prepare a balance sheet and a statement of profit and loss at the end of the accounting year and propose to the meeting for its consideration and approval.

The Company has prepared the financial statements for the fiscal year ended 31 December 2025, the details of which are set out in the 2025 Annual Registration Statement / Annual Report (Form 56-1 One Report) in QR Code format, which had already been delivered to all shareholders together with the notice of the meeting. In this regard, the financial statements were audited by the Company's certified public accountant, reviewed by the Audit Committee, and approved by the Board of Directors

**Voting:**

The resolution for this agenda item was required to be approved by a majority vote of the shareholders attending the meeting and casting their votes.

The moderator invited shareholders to ask questions or express additional opinions regarding this agenda item. As no shareholder raised any questions or comments, the moderator proposed that the meeting proceed to vote on the matter.

**Resolution:**

the meeting resolved to approve the Company's financial statements for the fiscal year ended 31 December 2025, with the voting results as follows:

Approve	563,731,789	Votes	representing	100 percent
Disapproved	125	Votes	representing	0 percent
Abstained	0	Votes	representing	0 percent

**Agenda 5 To consider and approve the omission of dividend payment for the year 2025**

According to Section 115 of the Public Company Limited Act B.E. 2535 (1992) and Article 41 of the Company's Articles of Association, the dividend payment from money other than profits may not be made in the event that the Company has accumulated losses. According to Section 116 of the Public Company Limited Act B.E. 2535 (1992) and Article 40 of the Company's Articles of Association, the Company shall allocate not less than five percent of its annual net profit less the accumulated losses brought forward (if any) to a reserve as fund until this fund attains an amount not less than ten percent of the registered capital, unless the Company's Article of Association or other related law required the greater number of the reserve fund

The Company's policy is to pay dividends of not less than 50 percent of the net profits, except in the case that the Company requires the money for a working capital, business expansion or other factors in relation to its management

As of 31 December 2025, the Company had accumulated losses of Baht 7,090 million according to the separate financial statements. Therefore, the Company was unable to pay dividends to shareholders in accordance with applicable laws

**Voting:**

The resolution for this agenda item was required to be approved by a majority vote of the shareholders attending the meeting and casting their votes.

The moderator invited shareholders to ask questions or express additional opinions regarding this agenda item. As no shareholder raised any questions or comments, the moderator proposed that the meeting proceed to vote on the matter.

**Resolution:**

The meeting unanimously resolved to approve the omission of dividend payment for the operating results of the year 2025, with the voting results as follows:

<b>Approve</b>	563,731,914	Votes	representing	100 percent
<b>Disapproved</b>	0	Votes	representing	0 percent
<b>Abstained</b>	0	Votes	representing	0 percent

**Agenda 6 To consider and approve the appointment of directors to replace the directors who retired by rotation**

According to Section 71 of the Public Company Limited Act B.E. 2535 (1992) and Article 17 of the Company's Articles of Association, at every Annual General Meeting of Shareholders, one-third of the total number of the directors at that time, or if the number is not a multiple of three, then the number nearest to one-third, must retire from office. The retiring director is eligible for reelection.

In the 2026 Annual General Meeting of Shareholders, the directors who shall retire from the position were:

1. Mr. Aphichart Dharmasaroja (Independent director)
2. Mr. Sook Sueyanyongsiri (Director)
3. Mongkol Peerasartikul (Director)

The Board of Directors, excluding the directors nominated for reappointment, carefully reviewed the nominations in accordance with the Company's established nomination process and criteria, as well as the recommendation of the Nomination and Remuneration Committee. since these 3 directors due to retire by rotation possess the knowledge, capability, and experience beneficial to the Company's business operations and aligned with the Company's business strategy. Moreover, they meet the relevant qualifications under applicable regulations and the Company's Articles of Association. Therefore, the Board proposes that the shareholders' meeting consider and approve the re-election of the three retiring directors to serve another term on the Board of Directors.

In addition, the Board of Directors has considered and opined that the individual nominated as an independent director is capable of expressing opinions independently and meets all relevant qualification criteria.

Details of the background, educational qualifications, work experience, shareholding in the Company, directorships in other companies, and the type of directorship proposed for election of the three directors retiring by rotation are provided in Attachment 3, which has been sent to all shareholders together with the invitation letter to the meeting.

**Voting:**

The resolution for this agenda item was required to be approved by a majority vote of the shareholders attending the meeting and casting their votes

The moderator invited shareholders to ask questions or express additional opinions regarding this agenda item. As no shareholder raised any questions or comments, the moderator proposed that the meeting proceed to vote on the election of directors on an individual basis

**Resolution:**

After due consideration, the meeting unanimously resolved to re-elect the directors who retired by rotation to resume their positions for another term on an individual basis, with the voting results as follows:

1. **Mr. Aphichart Dharmasaroja (Independent Director)**

<b>Approve</b>	563,731,914	Votes	representing	100 percent
<b>Disapproved</b>	0	Votes	representing	0 percent
<b>Abstained</b>	0	Votes	representing	0 percent

2. Mr. Sook Sueyanyongsiri (Director)					
Approve	563,731,914	Votes	representing	100	percent
Disapproved	0	Votes	representing	0	percent
Abstained	0	Votes	representing	0	percent
3. Mr. Mongkol Peerasartikul (Director)					
Approve	563,731,914	Votes	representing	100	percent
Disapproved	0	Votes	representing	0	percent
Abstained	0	Votes	representing	0	percent

**Agenda 7 To consider and approve the directors' remuneration for the year 2026**

According to Section 90 of the Public Company Limited Act B.E. 2535 (1992), the Company shall not pay money or give any property to any director unless it is a payment of remuneration under the Company's Articles of Association. In case there is no statement in the Company's Article of Association, remuneration shall be paid based on the resolution of the shareholder's meeting.

Since the remuneration of the directors has to be approved by the Shareholders Meeting. The Nomination and Remuneration Committee has considered the directors remuneration, by taking related factors into account, such as appropriateness, fairness and comparing with the rate of other listed companies within the same industry. It is therefore deemed appropriate to propose the meeting to approve the director remuneration for the year 2026 with the details as follows:

Position	Person(S)	2025 Remuneration (Current Rate) (Baht)		Person (S)	2026 Remuneration (Proposed Rate) (Baht)	
		Per year/ per person	Per month/ per person		Per year/ per person	Per month/ per person
Chairman	1	466,560	38,880	1	466,560	38,880
Director who is an engineering consultant	3	311,040	25,920	-	-	-
Independent Director	-	-	-	2	311,040	25,920
Executive Director	5	272,160	22,680	6	272,160	22,680
Chairman of Audit Committee	1	241,920	20,160	1	241,920	20,160
Audit Committee	2	172,800	14,400	2	172,800	14,400

The total amount for 9 persons of the Board of Directors in the year 2026	2,721,600.00 Baht
The total amount for 3 persons of Audit Committee in the year 2026	587,520.00 Baht
The total amount for Sub-Committee (3,600 Baht per meeting attendance)	43,200.00 Baht
Total	<u>3,352,320.00 Baht</u>

Remark: The Company pays directors' remuneration on a monthly basis and provides no other remuneration or benefits apart from those proposed for approval at this meeting. This approach is consistent with that of the previous year

**Voting:**

The resolution for this agenda shall be approved by no less than two-thirds of the total numbers of votes of the shareholders attending the meeting

The moderator invited shareholders to ask questions or express additional opinions regarding this agenda item. As no shareholder raised any questions or comments, the moderator proposed that the meeting proceed to vote on the election of directors on an individual basis

**Resolution:**

The meeting resolved to approve the determination of the directors' remuneration for the year 2026 as proposed, with the voting results as follows:

<b>Approve</b>	562,577,883	Votes	representing	99.80	percent
<b>Disapproved</b>	0	Votes	representing	0	percent
<b>Abstained</b>	1,154,031	Votes	representing	0.20	percent

**Agenda 8 To consider and appoint the Company's auditor and the audit fee for the year 2026**

According to Section 120 of the Public Company Limited Act B.E. 2535 (1992), provides that the Annual General Meeting of Shareholders shall appoint an auditor and determine the audit fee of the Company every year, and, in appointing the auditor, the former auditor may be re-appointed.

The Audit Committee considered the auditor and audit fee for the year 2026 and proposed the Board of Directors, to further propose the meeting, to appoint auditors from EY Office Limited, which is considered to be an independent and experienced company that has fulfilled its duties with responsibility in return for appropriate audit fee, to be the Company and its subsidiaries' auditor company for the year 2026. The auditor company to audit the Company and its subsidiaries shall be the same auditor company. Any of the following auditors are to be authorized to review and give an opinion on the Company and its subsidiaries' financial statements:

1. Mr. Termphong Opanaphan C.P.A. License No. 4501 and/or
2. Mrs. Poonnard Paچارoen C.P.A. License No. 5238 and/or
3. Miss. Manee Rattanabunnakit C.P.A. License No. 5313

The proposed auditors have been approved by the Securities and Exchange Commission and they have no relationship or any interests with the Company/its subsidiaries/executives/major shareholders. They are, therefore, independent to review and give opinions on the Company and its subsidiaries' financial statements. The Company and its subsidiaries' audit fee for the year 2026 and shall be the same auditor company, shall not exceed 3,670,000 Baht with no other service fees.

The number of years that the auditor has been an auditor for the Company and its subsidiaries as follows:

Auditors	License No.	Year
Mr. Termphong Opanaphan	4501	2
Miss. Manee Rattanabunnakit	5313	-
Mrs. Poonnard Paocharoen	5238	-

Audit fees of the Company and subsidiaries for the past 3 years

Audit Fee	Year 2024	Year 2025	Year 2026
The Company and its subsidiaries' audit fee	3,670,000 Baht	3,670,000 Baht	3,670,000 Baht
Non- Audit Fee	-None-	-None-	-None-

In case the above auditors could not perform their duties, EY Office Limited shall provide other licensed auditors to perform those duties.

Profiles comprising of the biography, educational background, and work experience of the 3 auditors are as appeared in the attachment, which had already been sent to shareholders together with the invitation letter.

**Voting:**

The resolution for this agenda item was required to be approved by a majority vote of the shareholders attending the meeting and casting their votes

The moderator invited shareholders to ask questions or express additional opinions regarding this agenda item. As no shareholder raised any questions or comments, the moderator proposed that the meeting proceed to vote on the election of directors on an individual basis

**Resolution:**

The meeting considered and unanimously approved the appointment of the auditors and the audit fee for the year 2026 in the amount of 3,670,000 Baht, with the following voting results:

Approve	563,731,914	Votes	representing	100	percent
Disapproved	0	Votes	representing	0	percent
Abstained	0	Votes	representing	0	percent

**Agenda 9 To consider and approve the relocation of the Company's head office from Samut Prakan Province to Bangkok**

The Company intends to relocate its head office from Samut Prakan Province to Bangkok as part of its cost reduction and operational efficiency improvement plan. This relocation is intended to align with the Company's cost management strategy and enhance flexibility in the Company's business operations.

After due consideration, the Board of Directors deemed it appropriate to propose to the shareholders' meeting the approval of the relocation of the Company's head office as mentioned above.

**Voting:**

The resolution for this agenda item was required to be approved by a majority vote of the shareholders attending the meeting and casting their votes

The moderator invited shareholders to ask questions or express additional opinions regarding this agenda item. As no shareholder raised any questions or comments, the moderator proposed that the meeting proceed to vote on the election of directors on an individual basis

**Resolution:**

The meeting unanimously resolved to approve the relocation of the Company's head office as proposed, with the voting results as follows:

<b>Approve</b>	563,731,914	Votes	representing	100 percent
<b>Disapproved</b>	0	Votes	representing	0 percent
<b>Abstained</b>	0	Votes	representing	0 percent

**Agenda10 To consider and approve the amendment to Clause 5 (Location of the Head Office) of the Memorandum of Association to reflect the relocation of the Company's head office**

The Board of Directors proposed that the shareholders' meeting consider and approve the amendment to Clause 5 (Location of Head Office) of the Memorandum of Association in order to be consistent with the relocation of the Company's head office, with the details as follows:

**From:**

"The head office is located in Samut Prakan Province."

**To:**

"The head office is located in Bangkok."

In this regard, the person authorized by the Board of Directors shall have the authority to register the amendment to the Memorandum of Association, including making any amendments to the wording as instructed by the registrar, in order to complete the registration process.

**Voting:**

The resolution for this agenda item was required to be approved by not less than three-fourths (3/4) of the total votes of the shareholders attending the meeting and entitled to vote, with abstentions being counted as part of the voting base.

The moderator invited shareholders to ask questions or express additional opinions regarding this agenda item. As no shareholder raised any questions or comments, the moderator proposed that the meeting proceed to vote on the election of directors on an individual basis

**Resolution:**

The meeting unanimously resolved to approve the amendment to Clause 5 (Location of Head Office) of the Memorandum of Association to be consistent with the relocation of the Company's head office as proposed, with the voting results as follows:

<b>Approve</b>	563,731,914	Votes	representing	100 percent
<b>Disapproved</b>	0	Votes	representing	0 percent
<b>Abstained</b>	0	Votes	representing	0 percent

Agenda 11 Other (If any)

Miss Panita Srihera Senior Manager of Investor Relations and Public Relations and the moderator of the meeting, informed the meeting that this agenda item was designated to provide shareholders with an opportunity to raise questions and/or request clarification from the Board of Directors regarding any inquiries or concerns. No other matters would be proposed to the meeting for consideration and approval, and no voting would be conducted under this agenda item.

The moderator informed the meeting that the Company had received questions submitted in advance by shareholders prior to the meeting date. In addition, shareholders attending the meeting via electronic means also raised further questions during the meeting. The Board of Directors and the management jointly provided comprehensive clarifications to the shareholders' inquiries, the key points of which are summarized as follows:

Six advance questions were submitted by Ms. Tuksina Ammuang, a shareholders' rights protection volunteer from the Thai Investors Association. Of these, three questions were addressed to the management and clarified by Miss. Pakatip Lopandhsri, President, while the remaining three questions were addressed to the Chairman of the Audit Committee and clarified by Mr. Apichart Dharmasaroja Chairman of the Audit Committee, as follows:

Questions for the Management

**Question**

Based on the auditor's remarks regarding the Company's ability to continue as a going concern, what measures or rehabilitation plans does the Company have for its business operations and financial structure over the next 1-3 years, and how clearly defined is the implementation timeline

**Question**

How does the Company manage its liquidity and short-term debt obligations in order to continuously support debt repayments, and does the Company currently have sufficient available credit facilities to support its business operations

**Question**

What is the current value of the Company's backlog and the key projects expected to generate future revenue, and to what extent is the Company confident that such revenue can be recognized and generate profits as planned?

**Clarified by Miss Pakatip Lopandhsri, President**

At the outset, the Company would like to inform shareholders that certain questions may not yet be able to be answered in full detail, as some matters remain under consideration and certain information cannot currently be disclosed. In addition, some issues relate to the Company's business information and market competition, and the Company therefore reserves the right not to disclose certain details.

Questions 1 to 3 relate to matters concerning the Board of Directors, while Questions 4 to 6 relate to matters concerning the Chairman of the Audit Committee.

With respect to Questions 1 to 3, I would like to provide an overall response rather than addressing each question separately, in order to present a clearer and more connected overview of the Company's current situation and operations.

At present, the Company is in the process of resolving various business challenges, including cost control and cost reduction measures, expense management, and debt restructuring negotiations with financial institutions, covering both principal repayment terms and interest rates. To date, the Company has continued to receive support from its lending banks.

In particular, for projects currently under construction, the banks continue to provide support to ensure that the projects can proceed and be completed in accordance with contractual obligations. Revenue generated from

construction projects can also continue to be used for normal debt repayment to the banks. For each project, the Company seeks to secure sufficient credit facilities to support operations through project completion. Although payments from project owners may occasionally be delayed, the Company continues to closely monitor and expedite collections.

Another important factor is the procurement of new projects, which requires support from financial institutions from the bidding stage onward, including the issuance of bid guarantees and, once awarded, various types of guarantees such as Performance Bonds, Advance Payment Bonds, and other related guarantees, as well as relevant credit facilities necessary for project execution. Such support is essential for enabling the Company to continue operating projects and complete them according to plan.

As of 28 February 2026, the Company's backlog amounted to approximately Baht 17,021 million. Several projects are scheduled for completion within this year, while many others have already progressed beyond the halfway stage. Provided that no severe external factors arise, the Company believes that the operating results of each project should continue to perform in line with the established plans.

Nevertheless, the Company has learned important lessons from the challenges encountered over the past one to two years and has seriously undertaken improvements to its internal working processes. The Company has strengthened cost controls and enhanced monitoring of each project, including reviewing operational procedures,

increasing project oversight, and providing closer consultation and support to project construction teams in order to improve operational efficiency and reduce potential risks.

In addition, the Company continues to closely monitor cost developments, particularly the potential impact of conflicts in the Middle East, which may affect future energy and construction material costs. The Company is therefore carefully planning mitigation measures to minimize the impact on operations, while also monitoring possible support measures or relief policies from the government, as existing cost compensation mechanisms, such as the K-factor adjustment, may not fully offset such impacts.

#### Questions for the Chairman of the Audit Committee

##### Question

What is the Company's current backlog value?

##### Question

What is the Company's plan for debt restructuring?

##### Question

How has the Company planned its liquidity management to ensure business continuity

#### Clarified by Mr. Apichart Dharmasaroja, Chairman of the Audit Committee

Currently, the Company has a backlog of approximately Baht 17,021 million, which remains under construction in accordance with the planned schedule. With respect to liquidity management and funding sources, the Company has continuously held discussions with financial institutions on a project-by-project basis. Whenever the Company participates in project bidding, discussions are already conducted jointly with the banks for each respective project. The banks continue to provide support in terms of credit facilities and financial instruments necessary for project operations. Therefore, if the projects can proceed and be completed according to plan, this will help enable the Company to continue its business operations on an ongoing basis.

At the same time, the Company continues to focus on securing additional new projects. The marketing team is currently preparing to submit bids for several projects with a combined value of several tens of billions of Baht, which will play an important role in generating revenue and supporting the Company's future growth.

All operational steps continue to proceed in accordance with the Company's plans. However, certain matters, particularly those relating to debt restructuring, require time and careful consideration by the lending financial institutions.

The Company expects that within 2026, the debt restructuring process will become clearer and will help enable the Company to resume normal business operations. The Company also intends to continue focusing on profitability by selectively pursuing projects with strong return potential and projects in which the Company has expertise, in order to strengthen future operating performance.

The Company believes that with its current operational plans and cooperation from all relevant parties, it will gradually be able to resolve the existing issues and restore the business to a stronger position in the future.

**Question from Mr. Phuri Ratanakorn, a shareholder attending the meeting via electronic means**

**Question:**

What is the management's plan for returning the Company's securities to trading on the Stock Exchange again, and what is the expected timeline

**Clarified by Miss Pakatip Lopandhsri, President**

At present, the Company has not been delisted from the Stock Exchange and remains a listed company. However, the Company is currently subject to an SP sign and is in the process of implementing plans to have the SP sign removed in order to resume securities trading.

A major challenge is that the Company's shareholders' equity remains significantly negative, which means that resolving this situation will require time and continuous efforts. Nevertheless, the Company and the management team have been making their utmost efforts to implement various measures aimed at improving the Company's operating results and financial position.

Approximately one year has passed since the Company was posted with the SP sign. Under the Stock Exchange's regulations, the Company still has a total remediation period of three years from the date the SP sign was imposed to resolve the relevant issues

If there are any significant developments or progress that may enable the Company's securities to resume trading, the Company will promptly inform shareholders through the Stock Exchange's disclosure system on an ongoing basis.

The Company would like to sincerely thank all shareholders for their continued support and encouragement and would like to reaffirm that the Company will make every effort to restore the Company's securities to trading again.

As there were no further questions or comments from shareholders, the moderator invited the Chairman of the Meeting to deliver the closing remarks.

Mr. Prasertphand Pipatanakul the Chairman of the Meeting, thanked all shareholders for attending the meeting and declared the 2026 Annual General Meeting of Shareholders (adjourned) closed.

The meeting ended at 11.25 a.m.

*-Signed-*

Mr. Prasertphand Pipatanakul  
Chairman and Independent Director

*-Signed-*

Miss Panita Srihera  
Senior Manager / Minutes Recorder